

CURRICULUM VITAE

(Short edition)¹

PAOLO URIO

Born the 27th of May, 1940 in Lugano (Ticino, Switzerland)
Professor Emeritus Department of political science, University of Geneva, Switzerland
E-Mail paolo.urio@unige.ch
Website www.ecmi.ch

EDUCATION

1965 **Master** in political science (specialization in international relations) of the
Graduate Institute of International Studies, University of Geneva.
1971 **PhD** in economics and social sciences, University of Geneva, with a
dissertation on "Decision-making process and democratic control in
Switzerland, case studies in national defence".
1971 **Post-doctoral Summer Programme** (ICPR) at the University of Michigan,
Ann Arbor, U.S.A.

MEMBERSHIP AND DIRECTION OF ACADEMIC INSTITUTIONS

1983-1989 Director (Chairman) of the Department of political science
1989-1995 Dean of the Faculty of Economics and Social Sciences
1989-1995 Member of the Council of Rectors and Deans
1992-2005 Director of the Master in Public Management
1997-1998 Director of the Laboratory of Social and Political Applied Research
1998-2003 Director of the Sino-Swiss Management Training Programme in the Public Sector
of China (on behalf of the Swiss Government)
1998-2003 Coordinator of the interfaculty research project on social exclusion
1999-2001 Director of the Swiss-Vietnamese Management Training Programme in Vietnam
(on behalf of the Federal Government)
2004-2005 Director (Chairman) of the Department of political science
2005-2008 Coordinator of the research on Public Private Partnerships in Russia, Ukraine,
Poland and China (joint project of Univ. of UNICE, and UNIDIR, at the United
Nations European seat in Geneva)
2015-2018 Visiting Professor, CELAP – China Executive Leadership Academy Pudong

SCIENTIFIC ASSOCIATIONS

1967-.... Member of the Swiss Political Science Association
1970-1972 Executive Secretary of the Swiss Political Science Association.
1970-1992 Member of the Executive Committee of the Swiss Political Science Association
1983-.... Member of the Swiss Association for Administrative Sciences.
1983-1989 Member of the Executive Committee of the Swiss Association for
Administrative Sciences.
1989-.... Member of the Patronage Committee of the Swiss Association for
Administrative Sciences.
1993-2016 Member of the American Society for Public Administration.
1993-.... Member of the International Public Management Network (IPMN)

¹ Full edition available upon request

DESIGN AND MANAGEMENT OF ACADEMIC AND ADULT TRAINING PROGRAMMES

- **Member of the scientific board of the Certificate in Public administration for senior civil servants** (1982 - 2005 - President 1989-1995)
- **Director of the Department of Political Science (1983-1989, and 2004-2005)**
 - reform of the curriculum of the BA in political science
 - reform of the curriculum of the MA in political science
- **Dean of the faculty of Economics and social sciences (1989-2005):**
 - Design and implementation of the MBA programme
 - Design and implementation of the Master in Public Management
 - Design and implementation of the Master in European studies
 - Reform of all the 7 BAs of the faculty; introduction of the "European credit system - ECTS"
- **Director of Training Programmes in ASIA (1998-2003):**
 - **Sino-Swiss Management Training Programme in the Public Sector of China (1998-2003)**
Design and Management of 10 Senior Executive programmes (3 weeks in Europe); 3 Training Managers programmes (8 weeks in China, and 4 weeks in Europe); 2 TOT programmes (16 weeks in China, and 8 weeks in Europe); 4 Action Learning programmes for western provinces; one training programme in Case study methodology; several 3-4 days seminars
 - **Swiss-Vietnamese Management Training Programme (1999-2001)**
5 one-week seminars on topics in public management, curriculum design, and case study methodology; and 3 one-months seminars, one at the Civil Service College (UK) on New Public Management, and Curriculum design, one at the Univ. of Geneva, Faculty of Psychology and Educational Sciences on curriculum design, one at the Civil Service College of Singapore on curriculum design, seminar organisation, use of modern teaching techniques (case study, use of transparencies, written documents, etc.)
- **Member of the scientific committee of the Master in Asian studies (2003-2005)**

TEACHING EXPERIENCE

Public Administration, Policy Analysis, and Public Management (main field)

RESEARCH EXPERIENCE

1. On the European Communities (1964-1969)
2. On the decision-making process in Switzerland (1965-1969)
3. On the relationships between the Swiss Federal State and the Cantons in the field of land use planning (1973-1976)
4. On the political culture of high civil servants in Switzerland (1977- 1987)
5. On the decision-making process in Switzerland (1977-1985)
6. On the budgetary process in Switzerland (1985 - 1996)
7. On the evaluation of the Swiss highways policy (1987 - 1993)
8. On organisational learning in the field of public health (1991 - 1996)
9. On the New Public Management and Privatisations (1995 - in progress)
10. On the reform process in China (1997 – in progress)
11. On Public Private Partnerships in China, Russia, Poland and Ukraine (2005-2008)

RESEARCH REPORTS, PAPERS, AND PUBLICATIONS

The complete list, available upon request, comprises:

- 11 books,
- 11 collective books,
- 24 articles published in scientific journals in Switzerland, United States, England, France, Italy, and China
- 17 research reports,
- 27 papers presented at national and international congresses

MAIN PUBLISHED WORKS

(In chronological order, from the complete list)

9. "Décision rationnelle et défense nationale en Suisse", Annuaire suisse de science politique, Lausanne, 1971, pp. 25-42
11. L'affaire des Mirages: décision administrative et contrôle parlementaire, Genève, Ed. Médecine et Hygiène, 1972, 311 p.
12. "Decision-Making in National Defence in Switzerland: How a Fighter Plane is Chosen", in D. Sidjanski (ed.), Political Decision-Making Processes, Amsterdam, Elsevier Publishing Co., 1973, pp. 183-203
19. "Parliamentary Control over Expenditure in Switzerland", in Coombes, D. et al., The Power of the Purse. The Role of European Parliaments in Budgetary Decisions, London, Allen & Unwin, 1976, pp. 313-338
27. "L'utilisation de l'analyse coût-bénéfice dans l'administration publique", Il Politico, Rivista Italiana di Scienze Politiche, Pavia, juin 1978, pp. 221-235.
30. Fédéralisme en action: l'aménagement du territoire. Les mesures urgentes à Genève, en Valais et au Tessin (with R. Germann, Ch. Roig and M. Wemegah), St. Saphorin, Suisse, Ed. Georgi, 1979, 259 p.
45. Le Rôle politique de l'administration publique, Lausanne, L.E.P., 1984, 297 p.
47. "Le Pluralisme dans la société helvétique" in International Political Science Review, Vol 5, No 4, 1984, pp. 507-519.
54. "Les administrations cantonales", in Manuel: Système politique de la Suisse, vol III, Berne, Haupt, 1986, pp. 107-135 (with Nedjalka Markov).
58. "Eléments de la culture politique des hauts fonctionnaires fédéraux de la Suisse", Revue Française de Science Politique, February, 1988, pp. 84-106 (with E. Baumann)
61. Sociologie politique de la haute administration publique de la Suisse, Paris, Economica, 1989, 172 p. (with G. Arigoni, E. Baumann et D. Joye).
66. "The implementation of the Swiss highways policy", in Talib YOUNIS (ed.), Implementation in Public Policy, London, Gower Publishing Ltd, 1990, pp. 89-99 (with N. Hayoz).
78. "Public Finance Issues and Problems in Switzerland", Public Budgeting and Finance, Vol. 14, n. 4, Winter, 1994, pp. 23-35 (with L.R. Jones).
81. Le budget de la Confédération: le système politique suisse face à l'équilibre des finances fédérales, Lausanne, Editions Réalités Sociales, 1996, 181 p. (with Véronique Meckx)

87. "La gestion publique au service du marché", in Marc Hufty (sous la direction de), La pensée comptable. Etat, néolibéralisme, nouvelle gestion publique, Paris, Presses Universitaires de France, Collection Enjeux, Cahier de l'IUED, Genève, 1999, pp. 91-124
94. « L'avenir des contrats de prestations », in Bellanger, François, and Tanquerel, Thierry (eds.), Les contrats de prestation, Genève et Bâle, Helbing & Lichtenhahn, 2002, pp. 109-130
97. "La nuova gestione pubblica", in Meneguzzo, Marco, Ferrari, Domenico, Vitta, Christian and Zanoilini, Karin, Management pubblico in Ticino. Esperienze a confronto tra Svizzera ed Europa, Milano, McGraw-Hill, 2007, pp. 87-97 (with Iva Bolgiani)
100. Reconciling State, Market, and Society in China. The Long March towards Prosperity, London and New York, Routledge, 2010
101. Public Private Partnerships. Success and Failure Factors in Transition Countries, Lanham (MD) and New York, UPA (University Press of America), 2010 (editor)
102. "De Genève à Pékin: entre le hasard et la nécessité", in Mélanges à l'occasion du 40ème anniversaire du Département de science politique, Genève, Université de Genève, Département de science politique, 2010, pp. 73-86
103. China, the West, and the Myth of New Public Management. Neoliberalism and its Discontents, London and New York, Routledge, 2012
104. "Reinventing Chinese Society, Economy and Polity: A Very Short History and Interpretation of China's Reforms", Politics and Society, Special Issues of Journal of Central China Normal University, Wuhan, Vol 1, no. 2, September 2013, pp. 1-39
105. "Zěnyàng héngliáng xīn gōnggòng guǎnlǐ duì shèhuì dài de yǐngxiǎng ?" (How to measure the impact of New Public Management on society), Tànsuǒ (Probe), Chongqing, No. 2, 2014, pp.182-186
106. "Shèhuì biàngé yǔ zhōngguó mèng" (Social change and China Dream), Tànsuǒ (Probe), Chongqing, 15 October 2014, pp. 173-181 (translated from the original English version by Ms Zhang Junling)
107. L'émergence des ONG en Chine. Le changement du rôle de l'Etat-Parti, Berne et New York, Peter Lang, 2014 (avec Yuan Ying)
108. "The Emergence of NGOs in China and the changing role of the Party-State: assessment and future prospects", China Non-profit Review, No. 8, 2016, pp. 188-214
109. China Reclaims World Power Status. Putting an End to the World Americas Made, London & New York, Routledge 2018
110. China 1949-2019. From Poverty to World Power, Singapore, Springer, 2019
111. America and the China Threat. From the End of History to the End of Empire, Atlanta (USA), Clarity Press, 2022

MAIN CONFERENCES (since 1990)

- to the **Congress of the Christian Democratic Party of the Canton of Ticino, Lugano, Switzerland** 11 November, 1990
("Strategies for administrative reform in the public sector")
- to the **Congress of the Liberal Radical Party of Ticino, Lugano, Switzerland**

- 17 January, 1991
("The reform of public administration in the Canton of Ticino")
- to the **Association of federal Italian-speaking high civil servants, Berne, Switzerland**
10 April, 1991
("Strategies for administrative reform in the public sector")
 - to the **Swiss-Italian Association for Organization (ASIO), Lugano, Switzerland**
21 May, 1992
("The reform of public administration in the Canton of Ticino")
 - to the **Lions Club Ceresio, Lugano, Switzerland**
7 October 1992
("The reform of public administration in the Canton of Ticino")
 - to the **Christian Democratic Party of Geneva,**
13 October, 1992
("The reform of public administration in the Canton of Ticino")
 - to the **Association of the Municipalities of the Canton of Geneva,**
18 November 1992
("Strategies for administrative reform in the public sector")
 - to the **Annual Congress of the American Society for Public Administration, San Francisco,**
19 July, 1993
("Decision-making in public finance in Switzerland")
 - to the **Naval Postgraduate School, Monterey, USA,**
22 July, 1993
("Recent trends in budgetary decision-making in Switzerland")
 - to the **University of Lausanne,**
10 February, 1999
("Evaluation of public policies and the learning organization")
 - to the **International Conference on « L'aventure des réformes dans le secteur public », Lausanne,**
12 February, 1999
("The role of the scientist in the reform strategies of the public sector")
 - to the cadres of the **Health Insurance Company Helsana, Lugano, Switzerland**
21 May, 1999
("Performance related pay systems")
 - to the **School of Administration of the Gansu Province, Lanzhou, PRC,**
30 May, 1999
("Market economy essentials and the reforms of public administration in the West")
 - to the **China Training Centre for Senior Personnel Management Officials (CTCSPMO), Beijing,**
6 June, 1999
("The Development of the Welfare State and the New Public Management in the Western Countries » and « New Trends in Human Resource Management in the Western Public Administrations : the case of Pay for Performance »)
 - to the **China Training Centre for Senior Personnel Management Officials (CTCSPMO), Beijing,**
30 August, 1999
("New Trends in Public Management in the West "and "Privatization and Regulation: the Case of Telecommunications ")

- to the **China Training Centre for Senior Personnel Management Officials (CTCSPMO), Beijing**, June 2000
("New Trends in Public Management in the West" and "Performance related pay systems")
- to the **China Training Centre for Senior Personnel Management Officials (CTCSPMO), Beijing**, September 2000
("New Trends in Public Management in the West" and "Performance related pay systems")
- to the **China National School of Public Administration, Beijing**, June 2001
("How to design a Master Degree Programme in Public Management" and "Public administration reform in France, United Kingdom, and Switzerland")
- to the **China Training Centre for Senior Personnel Management Officials (CTCSPMO), Beijing**, June, 2001
("New Trends in Public Management in the West")
- to the **China Training Centre for Senior Personnel Management Officials (CTCSPMO), Beijing**, September, 2001
("New Trends in Public Management in the West" and "Consequences of New Public Management on the Management of SOEs")
- to the **School of Administration of Chongqing, PRC**, September 2001
("Globalisation of the Economy and its Impact on Public Sector Reforms")
- to the **China Training Centre for Senior Personnel Management Officials (CTCSPMO), Beijing**, May 2002
("New Trends in Public Management in the West" and "New Public Management and its Impact on Human Resource Management")
- to the **China Training Centre for Senior Personnel Management Officials (CTCSPMO), Beijing**, October 2002
("New Trends in Public Management in the West" and "New Public Management and its Impact on Human Resource Management")
- to the **University of Yunnan**, Department of Public Administration and Department of International Relations, Kunming, September 2003
("New Trends in Public Management in the West")
- to the **University of Geneva**, March 2004
("Understanding reforms in China, 1978 to 2003 and beyond: some methodological insights")
- to the **University of Tsinghua, School of Public Policy and Management, Beijing** March, 29, 2005
("The New Public Management and its impact on State & Society in Western States »)
- to the **University of Tsinghua, School of Public Policy and Management**, November 7, 2005
("Frontiers of Public Management: Theory and practice: New Public Management in the West and its impact on human resource management »)

- to the **University of Southern Switzerland**,
February 2006
("Understanding China's Reforms")
- to the **University of Geneva**,
January 10, 2007
("Economy, politics and administration in China in the reform era »)
- to the **University of Rome (at Tor Vergata)**,
July 2007
("Understanding Public Policies in China" and
"Public Private Partnerships in transition countries: the cases of China, Poland, Russia and
Ukraine")
- to the **University of Tsinghua, School of Public Policy and Management, Beijing**
October 21, 2007
("Public- Private Partnerships: an alternative to the provision of services and infrastructures by the
State ? »)
- to the **CELAP – China Executive Leadership Academy Pudong, Shanghai**,
October 25, 2007
("« Public- Private Partnerships: an alternative to the provision of services and infrastructures by the
State ? Some insights from an ongoing research and some case studies »)
- to the **University of Tsinghua, School of Journalism and Communication, Beijing**
October 30, 2007
("The New Public Management in the West: *between theory and practice*.
How interesting is it for Chinese leaders? »)
- to the **Renmin University, School of Public administration, Beijing**,
November 1, 2007
("The New Public Management in the West: *between theory and practice*. *How interesting is it for
Chinese leaders? »*)
- to the **University of Geneva**,
February 27, 2008
("The reform of the Chinese Public administration: between strategic management and politics »)
- to the **CELAP – China Executive Leadership Academy Pudong, Shanghai**,
October 23, 2008
("« Public- Private Partnerships: an alternative to the provision of services and infrastructures by the
State? Some insights from the results of a research on China, Russia, Poland and Ukraine »)
- to the **Renmin University, School of Public administration, Beijing**,
October 28, 2008
("Public-Private Partnerships: an alternative to the provision of services and infrastructures by the
State ? Some insights from the results of a research on China, Russia, Poland and Ukraine »)
- to the **University of Hainan, China, The School of Public Administration**
September 18, 2010
("Public- Private Partnerships: an alternative to the provision of services and infrastructures by the
State ? and "The New Public Management in the West: *between theory and practice*"")
- to the **CELAP – China Executive Leadership Academy Pudong, Shanghai**,
October 14, 2010
("Public Management for developing provinces: *between science and art*"")

- to the **University of Tsinghua, School of Public Policy and Management, Beijing**
for the tenth anniversary of the Center for China Studies, directed by Prof. Hu Angang
October 23, 2010,
 ("Understanding China Today from far away ... or from within?")
- **to the University of Geneva**
April 15, 2011
 ("Understanding China's Modernization, 1978-2011")
- to the **CELAP – China Executive Leadership Academy Pudong, Shanghai,**
October 12, 2011
 ("Public Management for developing provinces: *between science and art*")
- to the **University of Tsinghua, School of Journalism, Beijing**
October 13, 2011
 ("China, the West, and the Myth of New Public Management")
- to the **CELAP – China Executive Leadership Academy Pudong, Shanghai,**
October 26, 2012
 ("China, the West, and the Myth of New Public Management")
- to **Peking University, School of Journalism and Communication, Beijing**
(Serial Activities of Advertisement Department's 20th Anniversary of SJC of PKU –
2012 CCM & Digital Marketing Development Forum)
November 1, 2012
 ("China's economy and the development of brands, some ideas from Switzerland")
- to the **Tsinghua University** (Master course of Prof. Cui Zhiyuan),
October 15, 2013
 ("China, the West, and the Myth of New Public Management")
- to the **Central China Normal University, Wuhan**
October 17, 2013
 ("China, the West, and the Myth of New Public Management. Market economy or
Capitalism?")
- to the **National Development and Reform Commission, Beijing**
21 October, 2013
 ("China, the West, and the Myth of New Public Management. Market economy or
Capitalism?")
- to the **China Executive Leadership Academy Pudong, Shanghai**
24 October, 2013
 ("China, the West, and the Myth of New Public Management")
- to the **Center for China Study, Tsinghua University, Beijing**
4 November, 2013
 ("China, the West, and the Myth of New Public Management. Market economy or
Capitalism?")
- to the **University of Political Science and Law, Chongqing, PRC**
9 November, 2013
 ("Social Change and China Dream. Some ideas about the future of China")
- to the **Beijing Institute of Technology, Beijing**
12 November, 2013
 ("China, the West, and the Myth of New Public Management. Market economy or capitalism?")

- to the to the **University of Political Science and Law, Chongqing, PRC**
14 October, 2014
(“Public-Private Partnerships: a viable alternative to the provision of public services by the State?”)
- to the **Party School of Chongqing**
15 October 2014
(“Social Change and China Dream. Some ideas about the future of China”)
- to the **University of Tsinghua** (post-graduate seminar of Prof. Li Xiguang)
9 October 2015
(Understanding China’s strategy for reclaiming world power status)
- to the **CELAP - China Executive Leadership Academy Pudong, Shanghai**
19 October 2015
(Public- Private Partnerships: an alternative to the provision of services and infrastructures by the State?)
- to the **Party School of Zhejiang Province, Hangzhou**
21 October 2015
(China, the West, and the Myth of New Public Management)
- to the **National Development and Reform Commission, Beijing**
5 November 2015
(Understanding China’s international strategy for the XXI century)
- to the **Cercle Condorcet-Voltaire, du Pays de Gex et de Genève**
9 May 2016
(La revanche de la Chine est-elle en train d’aboutir ?)
- to the **University of Geneva**
26 May 2016
(Comprendre la stratégie de la Chine pour retrouver le statut de puissance mondiale)
- to **Tsinghua University, Institute for China Study**
11 October 2016
(Understanding China’s international strategy for the XXI century)
- to the **Zhejiang Party School, Hangzhou**
17 October, 2016
(China, the West, and the Myth of New Public Management)
- to the **Zhejiang Party School, Hangzhou**
18 October, 2016 Jian
(Understanding China’s international strategy for the XXI century Reclaiming world power status)
- to the **China Executive Leadership Academy Pudong, Shanghai**
19 October 2016
(Public-Private Partnerships: a viable alternative to the provision of public services by the State?)
- to the **China Executive Leadership Academy Pudong, Shanghai**
20 October, 2016
(China, the West, and the Myth of New Public Management)
- to the **Renmin University, School of Public Administration,**
27 October 2016
(Public-Private Partnerships: a viable alternative to the provision of public services by the State?)

- to **Tsinghua University**, Seminar of Prof. Li Xiguang
28 October 2016
(Understanding China's international strategy for the XXI century)
- to the **University of Geneva, Master in Public Management**,
1 December 2016
(Quelques aspects de la gestion publique en République Populaire de Chine)
- to « **Dialogue & Démocratie Suisse** », NGO for the defense of democracy, Geneva,
10 March 2017
(La revanche de la Chine est-elle en train d'aboutir ?)
- to the **Università della Svizzera Italiana**, Lugano,
17 April 2018
(La Cina rivendica il suo statuto di potenza mondiale)